arla foods ingredients
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PRESS RELEASE

Arla Foods Ingredients invests EUR 95m in Wales site to meet growing demand for dairy protein

Arla Foods Ingredients has secured approval from Arla Foods' board of directors for a EUR 95 million investment, one of the largest ever for the company, at its Felinfach site in Wales. The investment will help meet growing demand for dairy protein while creating greater value from whey already available to the site.

Global demand for dairy protein continues to grow, creating opportunities for ingredients used in protein powders, drinks and other food and nutrition products. To support this development, Arla Foods Ingredients will broaden the product portfolio at Felinfach and increase the site's ability to produce higher-value whey protein ingredients.

"We see strong demand for dairy protein, and meeting that demand requires both innovation and investment. With this project, we can bring the two together: expanding our premium whey protein portfolio while creating more value from the whey already available to us," says Luis Cubel, Managing Director of Arla Foods Ingredients.

Creating more value from existing whey

Whey, a co-product of cheese production, is the starting point for a range of dairy protein ingredients. The investment will enable Felinfach to turn more of its existing whey streams into ingredients for higher-value food and nutrition applications generating more value out of the whey already available through the site's existing suppliers. This includes expanding production of premium whey protein isolate, including ingredients used in clear protein drinks. It will also enable whey streams currently used in animal feed to be developed into ingredients for protein powders and drinks for human consumption.

Building on the Volac Whey Nutrition acquisition

Arla Foods Ingredients acquired Felinfach as part of Volac's Whey Nutrition business in 2024. The investment represents the next step in developing the site and delivering the strategic value of that acquisition. The investment includes a new 5,100 m² production building, new processing equipment and supporting utilities, with the building designed to accommodate any potential future expansion as well. The project will strengthen Felinfach's production capabilities and provide a platform for further development of its protein ingredient portfolio.

"When we acquired Volac's Whey Nutrition business, we saw a clear opportunity to combine its capabilities with our expertise in advanced protein ingredients. This investment is the next step in realising that potential. It underlines our long-term commitment to Felinfach and our

ambition to create greater value for our customers and also Arla's farmer owners," says Luis Cubel.

The project is scheduled for completion in the third quarter of 2029.

Facts about the investment

- Investment: EUR 95 million.
- Location: Arla Foods Ingredients, Felinfach, Wales.
- Purpose: Expanded premium whey protein production and conversion of existing feed streams into food and nutrition ingredients.
- New 5,100 m² production building and new processing equipment
- Scheduled project completion: Third quarter of 2029.

For more information contact:
Steve Harman, Ingredient Communications
Tel: +44 (0)7538 118079 | Email: steve@ingredientcommunications.com

About Arla Foods Ingredients

Arla Foods Ingredients is a global leader in improving premium nutrition. Together with our customers, research partners, suppliers, NGOs and others, we discover and deliver documented ingredients and products that can advance lifelong nutrition for the benefit of consumers around the world.

We serve leading global brands in early life nutrition, medical nutrition, sports nutrition, health foods, and other foods and beverages.

Reasons to choose us:

- We're passionate about improving nutrition
- We innovate by connecting the best
- We master both discovery and delivery
- We build strong, long-lasting partnerships

Headquartered in Denmark, Arla Foods Ingredients is a 100% owned subsidiary of Arla Foods.

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