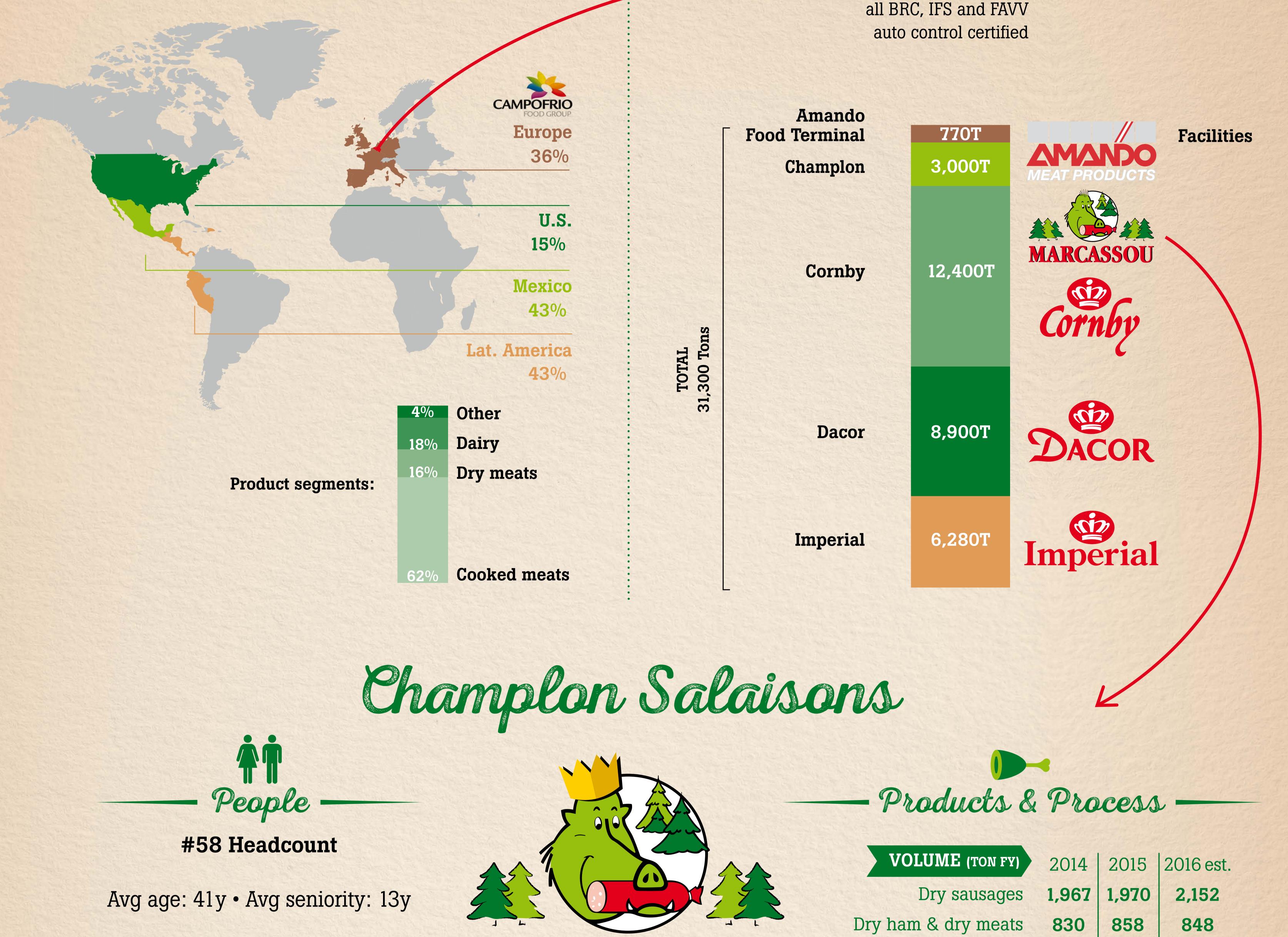
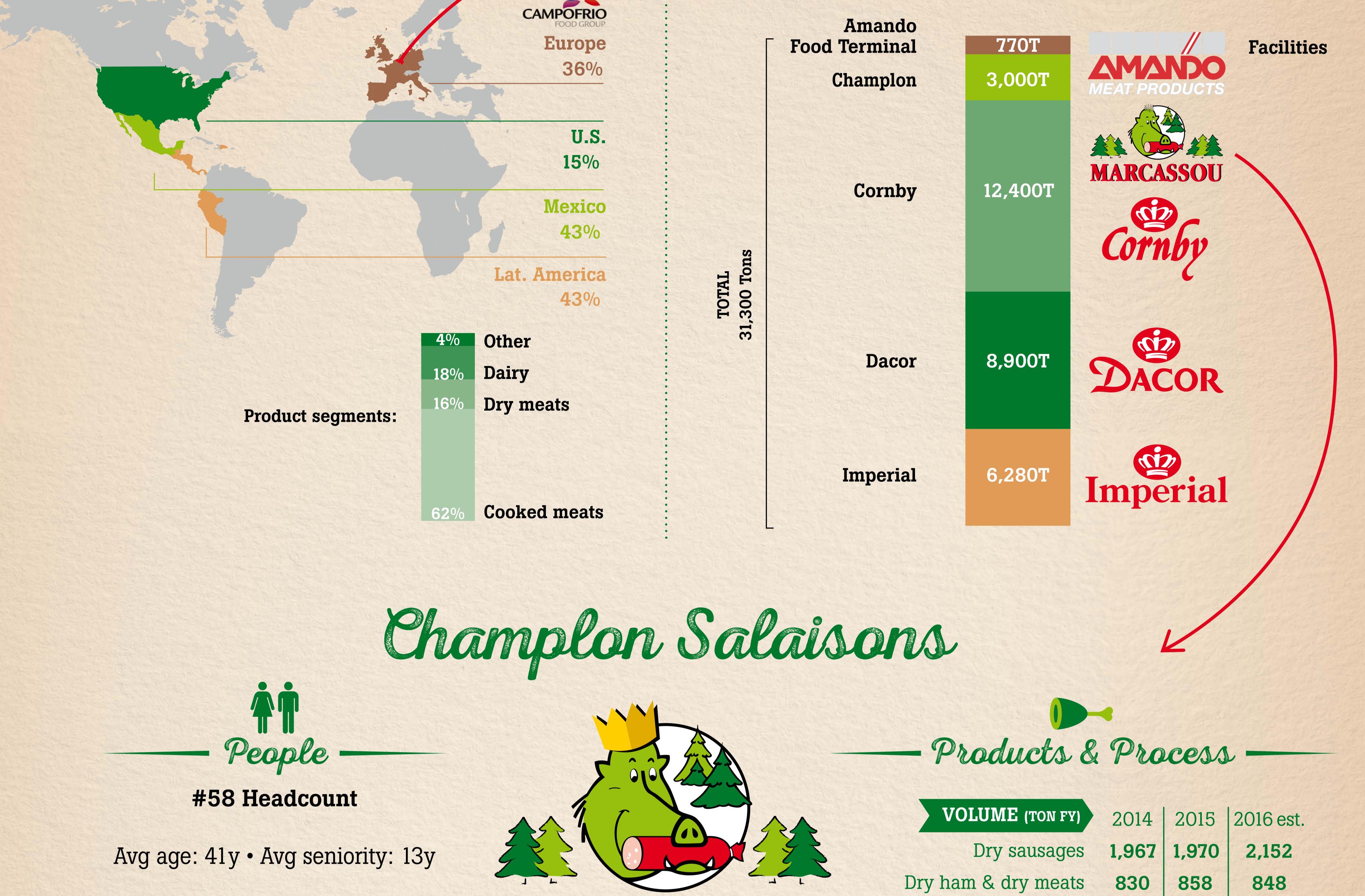


Employees: 40K Volume: 1.7M Tons Net sales: \$5.8 billion EBITDA: \$869 million Market: 17 countries 66 production plants



Employees: 680 Volume: 31,3K Tons Net sales: €195 million Headquarters: Lovendegem **4 production facilities** + 1 food terminal all BRC, IFS and FAVV







MARCASSOU

VOLUME (TON FY)	2014	2015	2016 est.
Dry sausages	1,967	1,970	2,152
Dry ham & dry meats	830	858	848
TOTAL CHAMPLON	2,797	2,829	3,000



••	1964	1976	1997	2003	2014
	Founded	IGP Jambon d'Ardenne	Extension (Pain d'Ardenne)	Extension (Jambon d'Ardenne)	IGP Saucisson d'Ardenne









Marcassou is founded

Acquisition of Imperial Meat Products

Acquisition of Campofrio Food Group

