The Economic and Employment Impact of Aviation in Dubai

Visitors in 2013

11 million visitors to Dubai
(10 million foreign travellers and 1 million domestic travellers from the UAE)

66 million passengers at Dubai International
7th busiest airport in the world is Dubai International
$13 billion spend by visitors to Dubai

Economic Impact in 2013

Aviation’s DII* Economic Impact
$16.5 bn
(The Emirates Group: $7.8 bn)

Tourism’s Economic Impact
$10.2 bn

Total Economic Impact
$26.7 bn

16.5% of total GDP
10.2% of total GDP
26.7% of total GDP

Potential Future Economic and Employment Impact in 2020 and 2030

Aviation’s DII Economic Impact

<table>
<thead>
<tr>
<th>2020</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>DII Economic Impact Aviation</td>
<td>$31.4 bn</td>
</tr>
<tr>
<td>Economic Impact Tourism</td>
<td>$21.7 bn</td>
</tr>
<tr>
<td>Total Economic Impact</td>
<td>$53.1 bn</td>
</tr>
<tr>
<td>% of Total GDP</td>
<td>37.5%</td>
</tr>
</tbody>
</table>

Employment Impact in 2013

Aviation’s DII* Employment Impact
259,400 Jobs
(The Emirates Group: 107,600 Jobs)

Tourism’s Employment Impact
157,100 Jobs

Total Employment Impact
416,500 Jobs

13.1% of total employment
7.9% of total employment
21% of total employment

Potential Future Economic and Employment Impact in 2020 and 2030

Aviation’s DII* Employment Impact

<table>
<thead>
<tr>
<th>2020</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>DII Employment Impact Aviation</td>
<td>449,500</td>
</tr>
<tr>
<td>Employment Impact Tourism</td>
<td>305,000</td>
</tr>
<tr>
<td>Total Employment Impact</td>
<td>754,500</td>
</tr>
<tr>
<td>% of Total Employment</td>
<td>29.5%</td>
</tr>
</tbody>
</table>

* Direct, indirect and induced.