



DANONE

*“The Case of Danone
& Circular Economy”.*

A UNIQUE MISSION AND DUAL ECONOMIC AND SOCIAL PROJECT

Bringing health through food to as many people as possible



A GLOBAL FOOD COMPANY WITH A LEADERSHIP POSITION ON OUR 4 BUSINESS ACTIVITIES



Medical Nutrition

€1,618 million

+7.4 % like-for-like growth in 2016

No. 1 in Europe



Fresh Dairy Products

€10,736 million

+2 % like-for-like growth in 2016

No. 1 worldwide

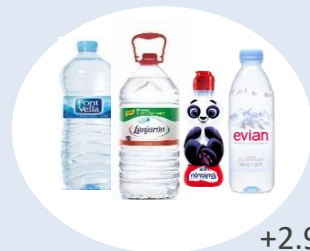


Early Life Nutrition

€5,017 million

+3.5 % like-for-like growth in
2016

No. 2 worldwide

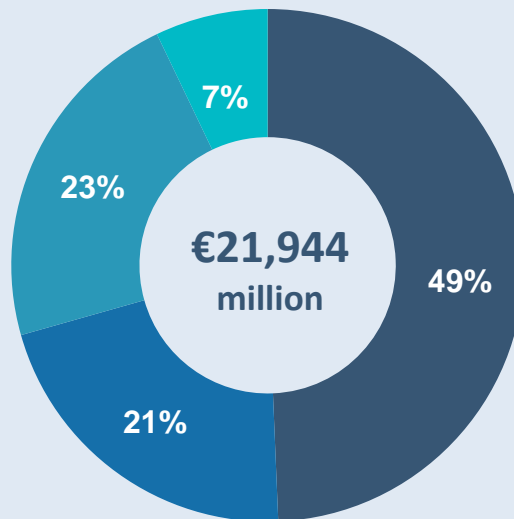


Waters

€4,574 million

+2.9 % like-for-like growth in
2016

No. 2 worldwide*



OUR DUAL ECONOMIC AND SOCIAL PROJECT

Foundation of the dual project



Antoine Riboud (1973-1996)

1972: The frontiers of the company do not stop at the factory gates...

Health Mission



Franck Riboud (1996-2014)

2009: How can a company expect to drive in an economic and social desert?

Manifesto & Danone 2020



Emmanuel Faber (2014-)

2014: My job comes down to continuing Danone's dual commitment to business success and social progress



BUILDING A HEALTHIER FUTURE





USING
BUSINESS
..... AS A
FORCE FOR GOOD



DANONE

WHAT IS A B CORP?

Certified B Corps are companies achieving the highest standards of social and environmental performance, transparency & accountability.


A GROWING
WORLDWIDE
MOVEMENT

2.092
B Corps

Including well-known
brands like Patagonia,
Ben & Jerry's and
Natura

MORE PEOPLE + MORE CONSUMPTION + MORE WASTE = LESS RESOURCES





Our ambition is to produce healthy food that's creates economic and social value, and nurtures and preserving the natural ecosystems



ZERO WASTE – ZERO LANDFILL



Electricity
consumption
100% renewable
source all plants
and sites



Solar panels
projects in our
plant



Reuse water waste
and depurated in
our plants

Zero Waste

ReValue 97% of
factory waste
&
100% of Plastics



ZERO FOOD WASTE



DANONE DONATE TO FOOD BANKS 15 MILLION UNITS OF PRODUCT
IN PERFECT CONDITION EVERY YEAR SINCE 1992



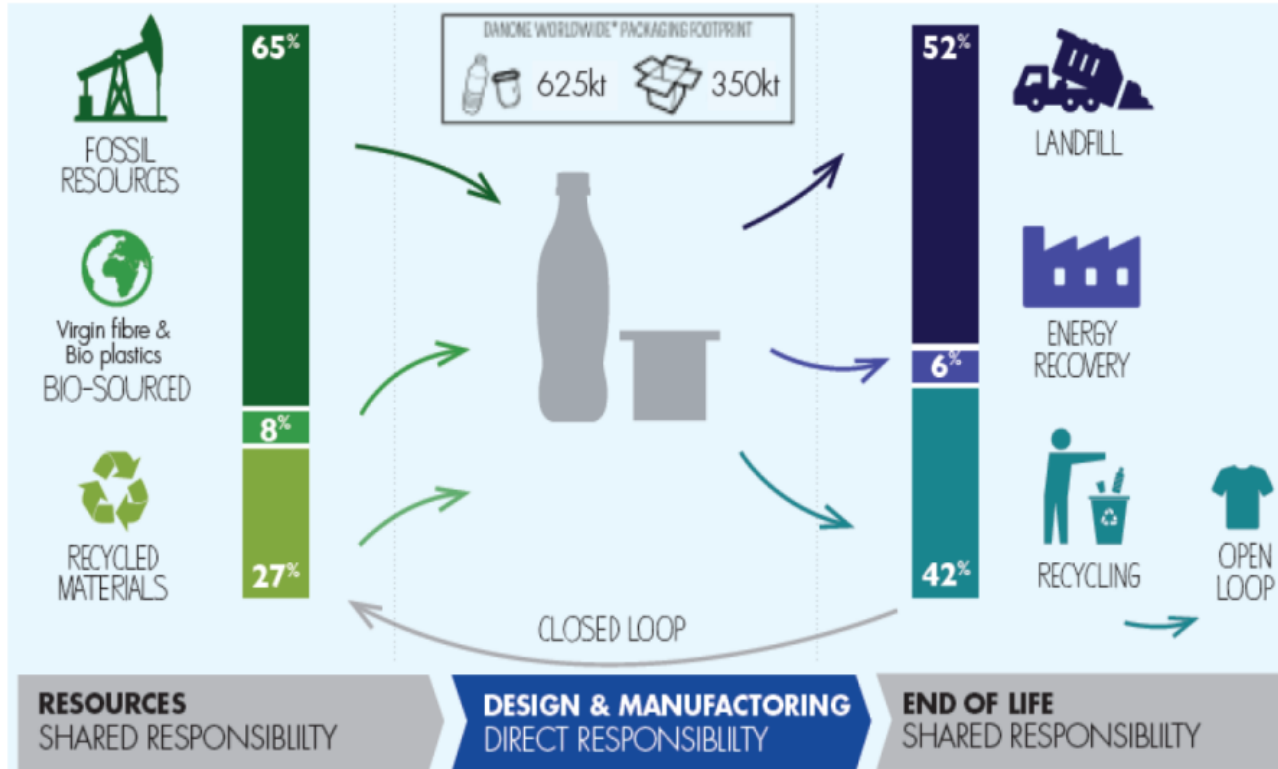
ZERO PACK WASTE





PACKAGING IS A COMPLEX VALUE CHAIN FROM UPSTREAM TO DOWNSTREAM

UPSTREAM



DOWNSTREAM

CO-BUILD THE CIRCULAR ECONOMY WITH PARTNERS

This is a journey we have to walk with partners





Packaging Sorting Plants



Empowerment



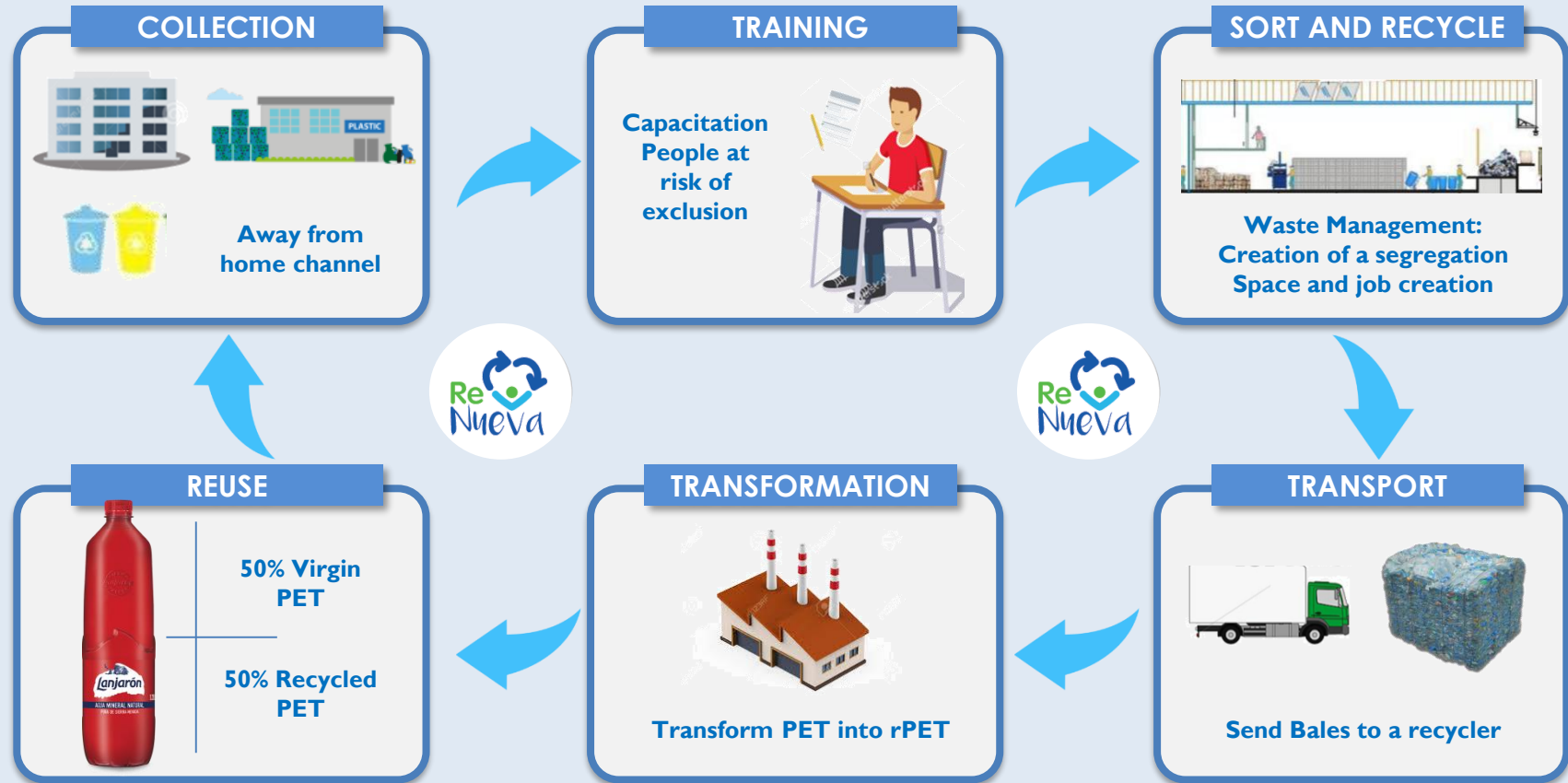
Recycling School



Fight against Littering



RENEWA PROJECT: CASE OF CIRCULAR ECONOMY



RENUOVA PROJECT: CASE OF CIRCULAR ECONOMY

Business

- 1) Secure **rPET procurement**
- 2) Quality of PET bales
- 3) **Ensure the prices** to avoid volatility

Sustainability

- 1) Reduce carbon footprint
- 2) Avoid **landfills - littering**
- 3) Usage of **more respectful** raw materials
- 4) **Social Impact: job creation**



Close Loop

PET



Cans



Card-board



Film & caps



Open Loop





THANK YOU



DANONE