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Media release

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1st half of financial year 2018/19: EBITDA margin at 16.0%; organic sales growth of 2.1%

- Organic sales growth of 2.1%
- Sales reach CHF 1,396.5 million
- EBITDA increases 5.7% to CHF 223.0 million
- EBITDA margin improves from 15.1% to 16.0%; all segments made positive contribution to the increase in profitability
- Net profit up 11.5% to CHF 126.7 million
- Outlook for financial year 2018/19: organic sales growth around the previous year; EBITDA margin in the 16.0 – 16.5% range

Rümlang, 6 March 2019 – dormakaba reports a solid start into the 2018/19 financial year. Consolidated sales in the 1st half of the financial year came to CHF 1,396.5 million, compared to CHF 1,400.6 million in the previous year. The Group posted organic sales growth of 2.1%, while sales were negatively affected 1.4% by divestments as well as 1.0% by currency translation effects.

Profitability and net profit

dormakaba increased its profitability in the 1st half of the financial year 2018/19 considerably. EBITDA went up 5.7% to CHF 223.0 million compared to CHF 210.9 million in the previous year. The EBITDA margin reached 16.0% compared to 15.1% in the previous year's period. All segments made a positive contribution to this improvement in profitability. The improvement in the EBITDA margin of around 1%-point was driven by better operational efficiency, higher sales prices and a more favourable product mix, all of which compensated for higher raw material costs.

During the period under review, dormakaba increased its profit before taxes by 9.3% to CHF 170.1 million, compared to CHF 155.6 million in the previous year. At the same time, net profit rose by 11.5% to CHF 126.7 million compared to CHF 113.6 Mio. in the previous year's period.

Cash flow and balance sheet

Cash flow generated from operations came to CHF 149.1 million during the period under review and was thus higher than in the previous year (CHF 147.8 million). The cash flow from investing activities of CHF -4.8 million includes mainly capital expenditures of CHF 45.2 million (previous year CHF 56.0 million) in property, plant and equipment and in intangible assets, which represent 3.2% of sales (previous year 4.0%), as well as proceeds from the sale of investments in associates. Free cash flow thus reached a total of CHF 99.7 million, a change from a year earlier when the figure was still negative (CHF -56.1 million) primarily because of acquisitions.



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As at 31 December 2018, dormakaba had total assets of CHF 1,921.8 million. Net debt was reduced by CHF 21.9 million to CHF 764.7 million (previous year CHF 786.6 million).

Segment performance

Access Solutions AMER (North and South America)

AS AMER generated organic sales growth of -1.8% and sales of CHF 402.1 million. The segment's EBITDA margin improved to 21.1% compared to 19.7% in the previous year.

Access Solutions APAC (Asia Pacific)

AS APAC reported organic sales growth of 5.5%, generating sales of CHF 236.5 million. The segment's EBITDA margin improved to 15.6% compared to 14.1% in the previous year.

Access Solutions DACH (Germany, Austria and Switzerland)

AS DACH posted organic sales growth of 2.6% with sales of CHF 430.0 million. The segment's EBITDA margin improved to 18.3% compared to 17.5% in the previous year.

Access Solutions EMEA (Europe, Middle East and Africa)

AS EMEA recorded organic sales growth of 3.1%, with sales of CHF 381.1 million. The segment's EBITDA margin improved to 7.9% compared to 7.6% in the previous year.

Key & Wall Solutions

Key & Wall Solutions reported organic sales growth of 3.8% and achieved sales of CHF 197.3 million. The segment's EBITDA margin improved to 14.7% compared to 14.1% in the previous year.

Portfolio management

As part of its efforts to concentrate on the core business, dormakaba made further adjustments to its portfolio during the period under review: in October 2018, it sold its 40% minority shareholding of the Italy-based ISEO Group. The former Dorma originally acquired the stake to strengthen its business with an extended product range. Following the merger to dormakaba and its resulting comprehensive product range, the strategic position was re-assessed, and led to the divestment decision. In December 2018, dormakaba also divested parts of its US Door Hardware Service business in AS AMER, since this business had failed to meet expectations in terms of profitability.

Outlook

dormakaba will continue to concentrate on profitable growth, with a focus on further improving profitability. For full financial year 2018/19, assuming no deterioration in the economic environment, dormakaba expects an EBITDA margin in the range of 16.0 - 16.5%, driven mainly by cost synergies from the post-merger integration, additional improvements of the companies' cost base, and benefits from sales excellence measures. The company expects an organic sales growth rate around the previous year.



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dormakaba Group key figures

in CHF million	Half-year ended 31.12.2018	in %	Half-year ended 31.12.2017	in %
Net sales	1,396.5	100.0	1,400.6	100.0
Operating profit before depreciation and amortization (EBITDA)	223.0	16.0	210.9	15.1
Profit before taxes	170.1	12.2	155.6	11.1
Net profit	126.7	9.1	113.6	8.1

dormakaba Holding AG's comprehensive half-year report 2018/19 can be found at <u>report.dormakaba.com</u> and the analysts' presentation at <u>go.dormakaba.com/publications</u>.

Further information:

Investors and analysts

Siegfried Schwirzer Head of IR T: +41 44 818 90 28 siegfried.schwirzer@dormakaba.com

Media relations

Germaine Müller Press Officer T: +41 44 818 92 01 germaine.mueller@dormakaba.com

dormakaba Group

dormakaba makes access in life smart and secure. As one of the top three companies in the industry, dormakaba is the trusted partner for products, solutions and services for access to buildings and rooms from a single source. With strong brands such as Dorma, Kaba and Best in its portfolio, the company and its numerous cooperation partners are represented in over 130 countries worldwide.

dormakaba is listed at the SIX Swiss exchange, is headquartered in Rümlang (Zurich/Switzerland) and generated a turnover of over CHF 2.8 billion with more than 16,000 employees in financial year 2017/18.

SIX Swiss Exchange: DOKA Further information at www.dormakaba.com

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dormakaba Holding AG I Hofwisenstrasse 24, 8153 Rümlang, Switzerland I T: +41 44 818 90 11 I www.dormakaba.com

[•] general economic conditions,

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- financing costs,
- delays in the integration of the merger or acquisitions,
- changes in the operating expenses, currency and raw material price fluctuations,
- the company's ability to recruit and retain qualified employees,
- political risks in countries where the company operates,
- changes in applicable law,
- .
- realization of synergies, and other factors identified in this communication

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