

*Annex: overview of shops according to the different waves:

Seven shops will soon close for an extended period to be permanently converted to their final concept:

- Smatch Zottegem → becomes a Bio-Planet
- Match Gembloux \rightarrow becomes a Bio-Planet
- Match St. Gillis → Becomes a Bio-Planet
- \circ Match Chimay \rightarrow becomes a Colruyt Lowest Prices
- Match Leuven \rightarrow becomes a Cru
- \circ Smatch Wachtebeke \rightarrow Becomes an Okay
- \circ Match Mechelen \rightarrow not yet final: currently still under investigation

More information on these shop formats can be found in our annual report under "Activities": <u>https://issuu.com/colruytgroup/docs/annual-report-with-sustainability-reporting-2022-</u> <u>2?fr=xKAE9_x0dHQ</u>

38 Smatch and Match shops will be converted into a Comarkt or Comarché over the next seven weeks. Each of these shops will organise a clearance sale of its range the week before closure (of which customers will be notified via marketing communications), and then close for a week. The below are the anticipated timings, possibly subject to minor changes depending on circumstances.

- <u>Conversion in the week of 4 March:</u>
 - Match Braine-le-Comte
 - o Smatch Châtelet
 - \circ Woluwe-Saint-Lambert
 - Smatch Schaerbeek
 - Match Marcinelle
- <u>Conversion in the week of 11 March:</u>
 - o Match Grez-Doiceau
 - o Match Ath
 - o Smatch Ostend Gelijkheidsstraat
 - o Smatch De Haan
 - o Smatch De Klinge
 - Match Florennes
- <u>Conversion in the week of 18 March:</u>
 - Match Ghent Zuid
 - o Match Namur
 - o Smatch Machelen
 - o Smatch Oudenaarde
 - o Smatch Bruges



- Smatch Groot-Bijgaarden
- <u>Conversion in the week of 25 March:</u>
 - Match Fontaine
 - o Match Mons
 - o Smatch Ostend Frère-Orbanstraat
 - o Smatch Mariakerke
 - Match Braine-l'Alleud
 - o Smatch Belsele
 - Smatch Vaux-Sous-Chèvemont
- <u>Conversion in the week of 1 April:</u>
 - Match Couvin
 - Smatch Puurs
 - Match Auvelais
 - o Match Forest
 - Smatch Sleidinge
- <u>Conversion in the week of 8 April:</u>
 - o Match Waremme Sud
 - o Match Charleroi
 - o Match Huy
 - Match Stockel
 - o Smatch Gullegem
 - o Smatch Lendelede
- <u>Conversion in the week of 15 April:</u>
 - $\circ \quad \text{Match Waremme Nord} \\$
 - o Match Anderlecht
 - o Match Andenne
 - Waiting for OK BCA Smatch Munkzwalm
 - Waiting for OK BCA Smatch Nieuwpoort
 - Waiting for OK BCA Smatch Galmaarden
 - Waiting for OK BCA Smatch Oordegem
 - Waiting for OK BCA Smatch Gavere
- Independent shops where an agreement was currently signed with RPCG (Retail Partners Colruyt Group):
 - Smatch Vaux-sur-Sûre
 - o Match Wanfercée-Baulet
 - o Smatch Bertogne



• Smatch Ruddervoorde (Oostkamp)

Talks are ongoing with RPCG for the following shops :

- o Match Momignies
- o Match Wépion
- o Match Burdinne